This announcement contains inside information.

For immediate release.

6 August 2026

CAB | Payments

CAB Payments Holdings plc and its subsidiaries ("CAB", "CAB Payments", the "Group" or the "Company")

Board update

CAB Payments today announces that Ann Cairns, Chair of CAB Payments Holdings plc, has informed the Board of her intention to step down as Chair and as a Director of the Company and Crown Agents Bank. Ann will remain in position until no later than 31 December 2026, to enable the Board to conduct a thorough search for her successor. The process of appointing a new Chair will consider both internal and external candidates and will be led by the Nomination Committee, chaired by the Company's Senior Independent Director and comprising only Independent Non-Executive Directors, with the support of an external search firm.

Noel Harwerth, Senior Independent Director, commented today:

"As a Board, we'd like to thank Ann for her leadership, dedication, and wisdom over the past few years and most particularly in driving the changes needed to set the business on a growth path again. The Group has performed well during the last 12 months, and it is in a much stronger position to achieve future growth. Ann has shown significant resolve and determination in leading the Board in its dealings with a number of takeover approaches to the business, something she will remain very focused on prior to handing over to her successor."

Ann Cairns added:

The Group has continued to make great progress in the execution of its strategy and its first half results today have confirmed continued strong growth, significant capital generation and, through a new Capital Management Framework, the capacity for cash returns to shareholders via an interim dividend.

This is a business with a bright future ahead of it and I am committed to ensuring continuity as I hand over to my successor. I would like to thank fellow Board members, the executive team, employees and shareholders for their hard work and commitment to the business over the years and as it continues on its exciting journey."

About CAB Payments

CAB Payments, via its operating subsidiary Crown Agents Bank Limited, exists to deliver prosperity in the markets we serve. With more than 180 years of experience, proven expertise in complex cross-border payments, and specialist market knowledge, we help organisations and institutions move money with confidence. Our trusted global network connects the world's hardest to reach financial markets to the global economy, enabling the flow of funds across the Global South through 124 currencies and more than 800 currency pairs via API, digital platforms, and bespoke solutions. As a long-term partner, we build enduring relationships and deliver with confidence, even in times of friction.

Committed to creating meaningful impact through responsible business and sustainable practices, Crown Agents Bank Limited was one of the first banks to achieve B Corporation™ status and holds the Platinum Sustainability Rating from EcoVadis, placing it among the top 1% of companies assessed globally.

CAB Payments Holdings plc Ordinary Shares are traded on the London Stock Exchange (ticker: CABP; LEI: 8945007OZHZDN4LW1G21, ISIN: GB00BMCYKB41).

This notification is made in accordance with UKLR 6.4.6R(2). The individual responsible for the release of this announcement is Lesley Martin, Company Secretary.

For further information, please contact:

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